### In Conversation: Mierle Laderman Ukeles and Caroline Woolard

Since 1977, when Mierle Laderman Ukeles became the official, unsalaried Artist-in-Residence at the New York City Department of Sanitation—a position she still holds—she has created art that deals with the endless maintenance and service work that "keeps the city alive," urban waste flows, recycling, ecology, urban sustainability and our power to transform degraded land and water into healthy inhabitable public places. Ukeles asks whether we can design modes of survival—for a thriving planet, not an entropic one—that don't crush our personal and civic freedom and silence the individual's voice.

### Caroline Woolard (CW):

I remember meeting you at Carol Padberg's house with Sherry Buckberrough in 2018 when you visited for the 55th anniversary of your work at the Wadsworth in Connecticut. You said that you already knew my work, and you thanked me for it. I want to thank you for making work like mine possible, and to acknowledge the path that you have made for artists by doing what you know is important work, regardless of what the "art world" around you says is possible. You showed us all that long-term projects and long-term collaborations are possible in the arts, that the line between "art" and "work" must continuously be challenged, and that all art is political. Can we talk about the similarities and differences between 1969, when you wrote the MANIFESTO FOR MAINTENANCE ART and now, the pandemic of COVID-19 in 2020? What has stayed the same, and what work does the next generation need to make possible?

### Mierle Laderman Ukeles (MLU):

In my generation, those feminist artists who gathered for discussions and meetings at Lucy Lippard's house didn't talk about their children. I don't think they ever mentioned a child in any of our conversations. And they also didn't talk about money. Wow. Imagine the constraints of that structure.

### CW: Wow.

MLU: We didn't talk about these things then as feminist artists. So I'm just absolutely so grateful that you have taken on this subject of economy, just like I took on maintenance. I'm saying: Listen, it's not behind the scenes anymore. It's not just at night. Behind or below, out of sight. Here we are! Deal! And you're saying the same thing about cultural workers, about getting paychecks, about exchange.

### CW: Yes. Here we are!

MLU: One reason I feel so connected to you, Caroline, and so grateful, is that in the Sanitation Department, every two weeks, people got a paycheck and they left the office. They said, "I have to go to the bank now." And I thought, "Oh, OK." But I didn't get a paycheck as an artist. And every single time that happened, I felt bad. I felt jealous and really bad. And now I think, well,

there's Caroline. She's going to take care of it. She's got to go talk about it.

### you have taken on this subject of economy, just like I took on maintenance.

CW: It is a task for all of us, over generations. And we should note that some artists in other countries—Denmark, Norway, Sweden, and Germany—do get paychecks, as artists, from the government, to make their art. They don't rely on the market or philanthropy like we do in the United States. And it is awful that you do not have the support you deserve. And also: you keep going. Can you say something about your persistence?

MLU: I think this is very important. My persistence. Well, I understood in the depths of my soul then in 1969, with the MANIFESTO FOR MAINTENANCE ART, 1969! that I had realized something profound, and that gave me a sense of calm. It enabled me to keep going. It was about hope, seeing life whole. You know, it could be very discouraging and scary and all that, I have to tell you. I mean, the ongoing challenge of my work at Fresh Kills in Staten Island. I got this commission in 1989-Were you alive then?

CW: I was five years old.

MLU: OK. You were five years old. I got a commission to be the Percent for Art Artist of the Fresh Kills Landfill that was the only operating municipal landfill in NYC at that time, the largest in the world, but many were already planning and dreaming for it to become a park. I had worked to develop around 18 proposals. And eventually it came down to one called LANDING. I conceptualized it and got it dedicated to a particular site in 2008. LANDING is an environmental public artwork, a daring cantilevered overlook soaring over a tidal inlet, with two earthworks on each side. That was twelve years ago and it's still not complete!

CW: Persistence, for sure. Whenever you're doing something that seems impossible or rude or not in the norm, it takes a lot of organizing and persistence and time. How do you keep going?

MLU: People like you make me feel supported. Jack, my life partner, makes me feel supported. I think Leigh Claire, your partner, makes you feel supported. Yeah, you're doing something together. Many workers and public officials have also stuck their own necks out for me along the way. That's very necessary. I think without that support—oh, no—that would be maybe too hard.

CW: Yes, and that is also where the collective work comes in: shared projects, friendships, chosen family.

MLU: Yes. But art also has to have room for the destabilizing individual voice. Where's the room for that voice, which can be raw and

In Conversation with Mierle Laderman Ukeles

disruptive, even to the community and the peaceable contracts that are required to make these communities work? You know, breaking a sense of respect because you're exploding with the original insight that comes from artists. Humans have a capability of human creativity that is so powerful that it has no limits. We can create. We can also just destroy: destroy ourselves, destroy the whole world, which we've just about done. We're on our way. So I see the tension between the free individual and sustaining an effort as often in a kind of conflict.

Where's the room for that voice, which can be raw and disruptive, even to the community and the peaceable contracts that are required to make these communities work?

CW: Between community and this raw and disruptive individual voice? Yes. You also have to balance or hold or consider this tension in your work.

MLU: I've been thinking about solidarity. Solidarity. Art. Economy. Your Manifesto. What is the genesis of this "solidarity economy"?

CW: People trace it back to the '90s and organizing efforts internationally that led to The World Social Forum in Brazil—created in

response to the conservative World Economic Forum in Davos, Switzerland, among many other things. The first World Social Forum met in 2001 and connected people working under the umbrella term "solidarity economy," or economic justice. This term is used in many places—Brazil, Italy, Mexico—and also in Montreal and also in the Basque region in Spain, where there's the Mondragon University, a cooperative university. Some people in the United States would say "cooperative economy" or "people's economy" because that's easier to understand here, where we think solidarity is connected only with labor unions, or only with socialism.

MLU: Can you give an example of the solidarity economy in the arts?

CW: I tried to get into MoMA once without paying. You know, it was twenty dollars to get in, in 2009, but I had no cash. So I tried to barter with them. I told the cashier all the things I could give them, like artwork, you know, or singing, or jam. And the cashier was like, "No, sorry, I'm not in charge."

MLU: [Laughs] Hysterical.

CW: And that's when I realized, oh, this is the problem with this structure, because one on one we can make a decision together; in collectives we can make a decision together; in worker-owned businesses we can make a decision together. We can exchange with each other. We can recognize our resources. But with an institution with a hierarchy like MoMA, it's impossible. And that's how I began to understand the power and the limits of one-to-one action, of barter networks and mutual aid. We need the resources to flow regardless of these structures! And it might seem that barter only works at a very small

and grassroots scale, but we can look to other countries where these efforts are connected—barter networks, credit unions, land trusts, co-ops—and have political power. So it seems hard to connect these efforts, but actually, we can learn how to do it.

MLU: When I sent my Manifesto, whose full title is MANIFESTO FOR MAINTENANCE ART 1969! Proposal for an exhibition "CARE," to the Whitney in 1969-as a proposal for a full exhibition-I wanted the whole building. I needed that whole entire building for my exhibition. Imagine if you would have seen "CARE" in the early 1970s! The whole entire building would be care for the earth, care for the people, care for the society. We could have gotten much further along as a culture if they took it and let me do it. Instead, I got a response back on one-half of a piece of paper, not even a whole piece of paper. They said: "Try your ideas on or in a gallery first before approaching a museum." I understand that much of the "art world," as it functions, does not function for you and me and that we are going to have to make our way through.

CW: Yes, we must acknowledge that this system of art support is not functioning for the majority of really interesting and powerful artists. And so it is our job to remake these systems because they're collapsing all around us. It's a historical moment to do that, you know.

MLU: Now, there's the conflict that Ed Ruscha, an artist whose work I admire, is getting fifty-two million dollars. He's my age. And I am in so much trouble financially. He's getting fifty-two million dollars for one painting.

CW: Well he is not getting that money. A collector is. Someone else in the secondary market is going to see that money. But yeah. Continue. You're not getting fifty-two million.

MLU: Thank God I still have my project, archives, and office as an Artist In Residence at the New York City Department of Sanitation. But I have to give up my private studio, because I can't pay the rent. People might feel this is a little negative. Like, you know, it's rude. Impolite. To talk about money, like it was to talk about children, before. But that's where I'm at. So I'm saying. Caroline, go do it!

CW: [Laughs] We are up against a lot, but we can talk about money, and about making the art worlds we want to see. Let's hope this book helps.

MLU: I mean, I know that you have 561 pages here.

In Conversation with Mierle Laderman Ukeles

### In Conversation: Tina Rivers Ryan and Caroline Woolard

Tina Rivers Ryan, PhD, is a curator, historian, critic, and educator specializing in art since the 1960s. Her work focuses on the uses of new media technologies. She holds five degrees in art history, including a BA from Harvard and PhD from Columbia.

### Tina Rivers Ryan (TRR):

While you've produced many projects focusing on social practices and relations, on a fundamental level, you're a sculptor, so I want to begin this conversation by looking closely at your use of materials. The Meeting, for example, is an installation-cum-performance site comprising a boardroom table and chairs; sculptures of walnut, nylon, and rubber; and a single-channel video. I'd like to talk about how the objects relate to your understanding of social space.

### Caroline Woolard (CW):

The Meeting see chapter 1 started when I realized that I had spent a decade of my life in meetings. In order to be in interdisciplinary collective projects, I had to spend so many nights and days in awful office spaces and community gathering spaces with fluorescent lighting and Formica tables. And it suddenly occurred to me that, rather than thinking of those spaces as a way to get to a final project or long-term initiative, I could take the meeting itself on as a site to intervene in, both symbolically and structurally. I like thinking about the existing structures that influence behavior, maybe without people noticing or

thinking critically about those physical structures and the spatial politics that they imbue in our interactions. I then create objects that recommend entirely different behaviors, thinking about what could happen differently in a boardroom, for example.

TRR: That's clearly a throughline in your practice: your work understands architectural or physical space as fundamentally social. Your sculptures poetically capture-in a visceral, material way-the way that we feel in these spaces. For example, at the table, participants can use wood, acrylic, and paper spheres to transfer the ability to speak and to determine what kinds of communication are going to transpire; their tactility and weight helps us understand that our verbal communication is very much embodied and informed by its physical and discursive contexts.

The Meeting see chapter 1 also includes a bust made of mycelium, the mushroom material that eats agricultural waste, which underscores your almost ecological concern with interdependence in group dynamics. It's suspended in a net that hangs on the wall, which really gives us a sense of gravity acting on the body. I look at these objects and I see echoes of post-minimalism: you're building on the legacy of an artist like Eva Hesse, who similarly used netting to suspend objects from a wall, haunting abstract sculpture with reminders of the body.

## your work understands architectural or physical space as fundamentally social.

CW: I appreciate what you're saying about materiality and the corporeal experience so much. It's important to me that these sculptures, for example, could be carried by a facilitator to a meeting—so they have a functional purpose—but that they also can hang on the wall and refer to Eva Hesse's work as art objects.

TRR: In terms of the way that you build on the legacy of post-minimalism, it seems to me that you're connecting the concerns of sculpture to our supposedly dematerialized information economy (which of course is tied to meetings that happen around boardroom tables just like yours). What would it mean to think about this installation, and the components that comprise it, as being new media art? For example, I wonder if your use of netting here refers not only to Hesse, but also to the internet, which itself is a network of social relations?

CW: For me, yes, the netting is about the internet, or a network, but it's also about trapping, about containment, about capture. It's about the expansive potential of a material to suggest such a disparate range of concepts, like a network, but it's also about a colonial net. It was important to me—even if very few people would understand this—that the net itself would materially speak to a core tension in the socially engaged art world. When an

artist represents a collective practice in an art context, the artist instrumentalizes something that is deeply contextual. This has a colonial legacy, taking something that is so contextual, like a practice of facilitation within a specific community, and appropriating it for the artist's own purposes, making it autonomous from its original context. This was my internal realization about what it means to present facilitation practices. Working with Esteban Kelly, the director of the US Federation of Worker Co-ops, outside of art spaces but also in The Galleries at Moore and at the Rose Art Museum, how could I maturely speak to that core conflict and allow the object to symbolically hold that tension? It was a lot about that. This led me to thinking about colonial net making: the net here is actually a kind of landing net that was used in Philadelphia that I morphed into a square. The person who wove the net is part of a colonial reenactment group that makes landing nets as a hobby. In terms of extended practice, it's important to me that the laborers identify with something conceptually that I am interested in.

## netting is about the internet, or a network, but it's also about trapping, about containment, about capture.

TRR: I love the way that your thinking engages the ideas that are central to "net" art, but from within a sculptural practice. For example, you point out the fundamental paradox of trying to instrumentalize social practices that happen within a particular context as sculptural installations that inevitably are divorced from

that context. This relates to one of the essential aspects of how information and ideas circulate on the internet, right? The internet is basically a machine for generating content that then becomes divorced from its source.

I wonder how this connects with the way that a single project of yours can exist in different media. It reminds me of hypertext, which allows for a nonlinear, non-hierarchical relationship between ideas. There's something about the way that you are dealing with performance and social practice, and translating these into installations or sculptures—these all become hyper-texted to each other, in a kind of horizontal way (for example, the objects don't become secondary to the performances, like relics). They all point to each other and refer to each other, in a constellation of practices and objects.

I was also thinking about hypertext in relationship to your work to the degree that your work is about protocols. A lot of net artists focus on the protocols that govern how we navigate the web, and how information is distributed (e.g., through hyperlinks). Your work is also, in its own way, about the protocols that structure our communication. You're not dealing with uniform resource locators, but you are dealing with the ways we "address" each other, and the protocols that we use to determine our interactions. Your work

can help us understand how these protocols function, and how they shape our social space in the same way as, for example, the boardroom table that is at the center of this work. It's one of those objects that seems completely innocuous and designed to not draw attention to itself, much like the protocols of the modern information economy. And yet its form actually encodes values. The table identifies a community of people who are allowed to participate in this dialogue; it separates actors from bystanders. Even the rectangularity of it, with two "heads," implies that this is a space that may not be as egalitarian as it seems. And then the specificity of the chairs that you use-they look like Aeron knock-offs-points to a particular kind of white-collar (and racially white) space.

Speaking of communities: even the way that you work, which is through collaborations between networks of people that unfold over time, reminds me of early net art, which often was explicitly opposed to the individualism of the art world and/or credited to anonymous collectives.

### A lot of net artists focus on the protocols that govern how we navigate the web

CW: It excited me when you said that the work can speak to protocols and the idea that you

can always link to something else. I cannot imagine a sculptural object without a longterm platform, like a multi-year collective, or a long-term initiative. Often these have online networks that I collaborate on with developers, computer engineers, and graphic designers. I never imagine that the first encounter with the object will be in a gallery space, which is still often the norm in sculptural practice. So I love this idea that it is always already mediated in multiple ways. That's what I've been trying to tease out in this crazy process diagram about the flow of my mind from studying, for example, the solidarity economy, to making a commitment, moving into a space of inquiry, choosing whether to be a short-term project or a long-term platform, experimenting, and then studying again. What I'm trying to show is that every aspect of the mediation or life of the object needs to be considered from the outside.

It feels important also to say that mycelium relates to the metaphor of the rhizome, which is also very present in the net itself. I think about every sculpture as a kind of fruit within a tree. It's the shiny and short lived thing, but then the tree is the long-term platform that really shapes discourse. The practices are like mycelial roots that connect all these other initiatives to one another, which is absolutely a net art kind of image.

This book itself holds that problem. I think in the worst case—the most boring case—it could be seen as a monograph. A monograph focuses on products rather than the process; in my mind, a book about an artist's practice is most interesting when it reveals behind-thescenes labor, so there's a lot of budgets and correspondences here. At the same time, this book examines my own working method, and it's the first time I've ever done something like this. While I want to share how I work, to do



so required checking in with collaborators to see if I could share our process. This points to a core tension in collaborative work: who gets to name their collaborators, and who is the collaborator who doesn't have a book like this? It's been an ongoing challenge for me to figure out when to work collectively, which I always do for long-term projects because I think that shifting discourse requires that, and when to work individually, which for now I do when I'm making sculptural objects that are more symbolic and that can allow me to be with the quirks and whims of my own aesthetic desires for a short-term project.

This points to a core tension in collaborative work: who gets to name their collaborators, and who is the collaborator who doesn't have a book like this?

TRR: Maybe it helps to think about that core tension as being essentially a question of perspective. Especially with interdisciplinary practices like yours, the designation of the main protagonist—or the person who "gets to name their collaborators"—depends on who's

telling the story. In the case of *Carried on Both Sides*, which looks at the history and future of the @ symbol see chapter 8 I would say, as a curator, that you and Helen Lee are the primary protagonists. But if I was a glass blower instead of a curator, then Jason Christian and Daryl Smith, the master craftspeople at Pilchuck Glass School who fabricated some of your works, might be the main protagonists and you and Helen would be secondary.

As long as I brought up your work at Pilchuck, I want to talk about Countermeasures see chapter 8. You have included this description of the work in this book: "made of glass and filled with mineral oil, each object may reach a level state through the process of being shared, held, and manipulated. In gatherings facilitated by the artist, visitors are asked to remove these objects from the wall and reach a level with others in the space, whether friends or strangers."

Glass is this incredibly evocative material with a very long history that you have explored elsewhere in your work. In the twentieth century, glass gained a powerful association with modernism and with the values of modernism, such as transparency and universality. There have been a lot of artists who have gone back to that legacy and tried to understand it and complicate it; I am thinking of everybody from Dan Graham to Josiah McElheny. But in the context of your practice, and your interest

in networks, I'm also thinking about how glass in fiber optic cables and silica in silicon chips have become literally the medium of electronic communications and computing. The world we live in now depends on the transmission of information through transparent mediums, which is ironic, as communication is not transparent, or disembodied, or universal—as this work points out. The intention is for the group to put their hands on the glass object and work together to make it level-but it's an impossible task. So instead of a flattening of difference-a "leveling" of subjects - it enacts the constant recalibration of group dynamics.

This idea of leveling for me ties back to the work of Lygia Clark, specifically her stone and air sculpture from 1966, which was this plastic bag filled with air with a stone balanced on it. You would compress the bag with your hands and then release it, causing the stone to rise and fall into and out of the bag. She intended this to have a kind of therapeutic effect on the person using it (the work was inspired by the bag that protected the cast around her fractured hand). In your work, the healing is a kind of group healing, or group therapy.

CW: I love the work of Lygia Clark. What's exciting to me about someone who leaves the arts, as she did, is that they say "yes, I want to be the protagonist of another story," as you were saying. I appreciate that about

her practice and her object making. I think if you're truly interdisciplinary, you're up against that tension all the time. When is your work so far into another discipline that it might grow more in dialogue with that discipline? In terms of the idea of leveling, I called this work *Countermeasures* see chapter 8 because it can't really be level. It's not flat, it's this sort of sensual clear blob, and it droops in this shape that wants to be like a Martin Puryear sculpture, but it can be held and touched.

It's important to me to preserve the formal sensuality that I see in the artists whom I love who come from this legacy of modernism that resists social and political context, but also to activate my objects as hypertexts and countermeasures. Hopefully it can hold those contradictions of wanting to bring a group together while knowing the impossibility of doing that in any fully horizontal or fair way.

# When is your work so far into another discipline that it might grow more in dialogue with that discipline?

TRR: The way you describe Countermeasures see chapter 8 also reminds me of the legacy parallel to modernism of avant-garde artists like Marcel Duchamp, who also worked with glass, but who consistently resisted the rhetoric of transparency and emphasized embodiment, and even produced what we could call "countermeasures," like the 3 Standard Stoppages or 50 cc of Paris Air. Thinking of Duchamp and the conceptualism that emerged in his wake, your work is also

about understanding that the point is the process, right? That there is no end to it: it's a constantly unfolding act of engagement.

CW: Yes, you know what I love! While Duchamp took credit for the famous urinal, Fountain, when in fact it was made by Elsa von Freytag-Loringhoven, I am obsessed with 3 Standard Stoppages. The first project I proposed at MoMA was not Exchange Café see chapter 4, it was a project all about unconventional measures, including Stoppages and Robert Watts' and George Maciunas' 10-Hour Flux Clock. Anyway, one reason I'm drawn to glass is that it can constantly be reused and recycled, especially if you use clear glass instead of colored glass. You can literally throw this back in the furnace. So that's exciting to me as a material reality. But at the same time, there's a political economy here: it costs thousands of dollars to run a glass shop.

TRR: Speaking of economies: We have this fantasy that the exchange of information is frictionless, that our entire economy is frictionless. In reality, of course none of this is frictionless. Bitcoin mining, for example, generates heat and requires incredible energy resources. I wonder if a lot of your work is about exploring friction. Looking at Countermeasures see chapter 8 in particular, it looks vaguely like a sex toy, which perhaps signals the idea of finding the pleasure in friction, as opposed to in the frictionless. I wanted to talk about the shape of this because it has this strange, bodily connotation (perhaps another reference to Hesse): it's weirdly bulbous

and could be read as phallic, but also could be read as sort of like pendulous breasts—an ambiguity that seems to demand an analysis of the work in terms of your own identity as a queer woman.

That said, I'm wary of a politics of representation that calls upon artists to represent themselves and their identities in their art. There's a tension between the demand for visibility, which for some people is the premise of political action, and the refusal to be visible, which for other people is the premise of safety. In terms of queer aethetics, I think about the work of David Getsy on the minimalism of Scott Burton, and the way that Burton's sculptures - even his totally abstract minimal ones-can be read as being queer.

CW: I just taught a whole class about that kind of gueer minimalism, I love that writing and that work! I would be honored for my work to be read in relationship to the queer aesthetics outlined by Getsy. But, I agree, I question evoking my minoritized identities in the reading of my, or really anyone's work, as we do not see that happening with straight, white, men. I feel torn in exactly the ways you outlined, between visibility as a trap that limits the reading of any work and visibility as a way of forming solidarity for artists who feel invisible and want a shared platform. I often talk at art schools to very young people who don't feel supported or loved, who might want to hear that I am alive, and even thriving at times, as a queer person.

But on the other hand, I think of Audre Lorde saying, "There's always someone asking you to underline one piece of yourself—whether it's Black, woman, mother, dyke, teacher, etc. because that's the piece that they need to key in to. They want to dismiss everything else." I go back and forth, because I'd say it's more important to think of myself as one person in the vast sea of history. You know, in the C. L. R. James and historical materialist way? As individuals, history shapes each of us far more than we can shape history. What I mean is that I just happened to be alive during the rise of web 2.0 and the financial crisis and because I was in New York City and went to Cooper Union, among so many things, including my identity, I was able to work with friends and make projects that were taken seriously and given opportunities to explore ideas in ways that other people absolutely do not get - and I wouldn't have had these opportunities, I think, if I'd been born even ten years earlier or later. I happened to ride a wave of history, to flow like a wave among my fellow waves.

TRR: Do we want to be meta for a second again and talk about the way in which the structure of the book that people are holding in their hands is itself informed by your identity, and your practice?

CW: There is a navigation structure that I worked on with the designer, Angela Lorenzo, that reflects my working process, so as you're moving through the book you can see where you are. There's also a kind of associational cartographic index at the end that's organized by collaborator or material or tension (maybe we should call it friction now). The idea is that you can move through the book in multiple ways, like you would online, while allowing it to still flow from cover to cover if you wish.

TRR: It seems like in the designing of the book you captured so many of the themes that run throughout your practice: the importance of context; the question of labor and the material conditions of labor; and what I call hypertext (although maybe there's a better word for it), or the notion of the interdependence or interrelation of ideas and people, which manifests in your index. I wonder if the design will help people see that there is a tension in your work between being very tight and internally consistent, and being very open and pointing to all these different associations, thanks to the amount of research into different bodies of knowledge and historical periods that you have done for a lot of your projects. (For example, this manifests in your use of netting to refer to the internet and networks of people and traps and colonial histories.) I think of your work as being almost like a supernova, something incredibly dense but that explodes and goes in many directions.

CW: My friend Susan Jahoda, who I collaborate and work on pedagogical projects with, says I'm like the air. I'm zooming around like a balloon because I'm so interested in making associations and connections, in bringing in new people and doing wide-ranging research. I'm also, in that way, incredibly messy. So it's interesting to juxtapose that apparent aesthetic neatness with the lived material reality of constantly making associations. For example, my desk is a mess. I put everything

in different bags—it's like my net sculpture—because I see everything as possibly connected; I see patterns and potential all around. While it might not seem this way, it's very, very hard for me to get to a place of polish. Maybe your metaphor of a supernova makes sense in that way, with every object connected to infinite associations, events, long term initiatives, and websites.

Another thing your supernova reminded me of is this part in Robert Musil's unfinished novel The Man Without Qualities, where he writes something like "believing in kings is like believing in stars that one sees even though they ceased to exist thousands of years ago." Maybe there's something about the supernova that I can relate to in that the moment this book is out it will already be ... past. Sure, we can believe in these practices, but the conditions that allowed them to be possible are already like a star that you might admire but is long gone. So you have to invent your own narrative, ride your own wave in the sea of history—in other words, envision and work within your own material conditions—to be able to really make use of this book.